

## CURRICULUM VITAE

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### HONORS AND RECOGNITIONS

- 2014 Recognized as one of the most productive criminology scholars in Ellen G. Cohn & David P. Farrington (2014). Publication Productivity of Criminologists, *Journal of Criminal Justice Education*, 25:3, 275-303, DOI: 10.1080/10511253.2014.889728
- 2013 Recognized as one of the most prolific female scholars, Henriikka Weir & Erin Orrick (2013). The Most Prolific Female Scholars in Elite Criminology and Criminal Justice Journals, 2000-2010, *Journal of Criminal Justice Education*, 24:3, 273-289, DOI: 10.1080/10511253.2012.709258
- 2013 Ted Palmer and Rita Warren Differential Intervention Award, Division of Sentencing and Corrections, American Society of Criminology
- 2013 Distinguished Scholar, Division of Sentencing and Corrections, American Society of Criminology
- 2013 Chair, Juvenile Justice TRIALS (NIH Research Collaborative on Juvenile Justice)
- 2011 Best Research Abstract Award for *Collaborative Behavioral Management Reduces Drug-Related Crime, Substance Use among Drug-Involved Parolees*, Association for Medical Education and Research in Substance Abuse (AMERSA)
- 2009 University Professor, George Mason University
- 2008 Distinguished Scholar, Division of Sentencing and Corrections, American Society of Criminology
- 2008 Fellow, Academy of Experimental Criminology
- 2008 Invited Panelist, United Kingdom Correctional Accreditation Panel
- 2002 University of Cincinnati Award from the American Probation and Parole Association
- 2002 Researcher of the Year, State of Maryland, Division of Pretrial Services, Department of Public Safety and Correctional Services
- 2000 Award from the State of Maryland, Division of Parole and Probation, Department of Public Safety and Correctional Services, for contributions to the field

### EDUCATIONAL BACKGROUND

- 1982 Ph.D., Graduate Program in Criminal Justice, Rutgers University, The Graduate School, Newark, NJ
- 1981 M.A. (with honors), Graduate Program in Criminal Justice, Rutgers University, The Graduate School, Newark, NJ
- 1977 B.A. (with honors), Political Science and Criminal Justice, University of Tulsa, Tulsa, OK

### ACADEMIC AND PROFESSIONAL EXPERIENCE

- 2009-present University Professor, George Mason University  
Director, Center for Advancing Correctional Excellence!, George Mason University
- 2009-2010 Associate Chair, Graduate Director, George Mason University
- 2007-2009 Full Professor, Administration of Justice, George Mason University
- 2004-2007 Full Professor, Wilder School of Gov't & Public Affairs, Virginia Commonwealth University

Joint Appointment with the Institute for Drug and Alcohol Studies (IDAS)  
 Consultant, Bureau of Governmental Research (BGR), University of Maryland, College Park  
 1999-2004 Director, Bureau of Governmental Research (BGR), University of Maryland, College Park  
 1994-2004 Associate Research Professor, Department of Criminology and Criminal Justice, University of Maryland, College Park  
 1992-1993 Visiting Scholar, Department of Criminology and Criminal Justice, University of Maryland, College Park  
 1992 Acting Director, Criminal Justice Coordinating Commission, Montgomery Co., Maryland  
 1991-1994 Principal Associate, Institute for Law and Justice  
 1988-1991 Deputy Director, Criminal Justice Coordinating Commission, Montgomery Co., Maryland  
 1983-1986 Staff Associate, Applied Management Sciences  
 1980-1981 Adjunct Instructor (University College), Rutgers University  
 1978-1981 Research Assistant, Graduate School of Criminal Justice, Rutgers University  
 1977 Research Analyst, Police Foundation

## FELLOWSHIPS

1978 NIC Fellowship, Missouri Board of Probation and Parole  
 1977-1978 Graduate Fellowship, School of Criminal Justice, Rutgers University

## GRANTS/FUNDED INITIATIVES

Principal Investigator for the RNR Simulation Tool. Have received several grants to implement the tool and to develop a longitudinal study. Received funding from PEW, state of Delaware, Santa Cruz, San Francisco, North Carolina. More sites are pending.

Principal Investigator for In-Person vs. Computerized MI (with Scott Walters, U of North Texas), funded by the National Institute on Drug Abuse, 5R01DA029010-04. This is a five-year RCT to test the efficacy of computerized MI intervention for substance abuse and HIV risk behaviors. This project is for \$3.2 million.

Principle Investigator for YOURS (Your Own Reentry System), funded by the Bureau of Justice Assistance, 2011-DB-BX-K010. The goal of this demonstration project is to develop a self-driven reentry planning and progress management system. This is a three year project for \$400,000.

Principal Investigator for SOARING 2 (with Ralph Serin, University of Ottawa), funded by the Bureau of Justice Assistance, 2010-DB-BX-K077. The purpose of the SOARING 2 (Skills for Offenders Assessment and Responsivity in New Goals) is to create web-based tools that can facilitate the sustainability of evidence-based practices in judicial and correctional agencies. This is a five-year project, \$1,150,000.

Principal Investigator for Risk-Need-Responsivity (RNR): A Simulation Tool, funded by the Bureau of Justice Assistance—Innovator’s Field study (2009-DG-BX-K026). This study will create a simulation model for federal, state, and local criminal justice agencies to use to determine whether the services provided are responsive to the risk and need factors of offenders in their correctional systems. The goal is to provide better linkage between offender needs and available services. This project will develop a web-based RNR Simulation Tool that can assist local, state, and/or federal agencies in using the risk-need-responsivity approach in practice through defining the type and nature of correctional options available in their jurisdictions. This is five-year project, \$900,000; In addition, we have been funded by the following to add to this project:

Public Welfare Foundation: to automate the model

Center for Substance Abuse Treatment: to add in special dimensions for community-based offenders

Principal Investigator for the Field Demonstration Project (with Dan Bloom, MRDC), funded by the National Institute of Justice, 2010-RY-BX-0002. The purpose is to evaluate a theoretically driven re-entry initiative in multiple sites. The study involves testing a reentry process in a multisite trial. This is a four year project, \$3 million.

Principal Investigator for Seek, Test, and Treat in Washington DC—STRIDE (with Frederick L. Altice, Yale University), funded by the National Institute on Drug Abuse, 5R01DA030768. This study is to assess the impact of testing for HIV on pretrial defendant outcomes as well as conduct an efficacy trial of BPN with counseling for opioid dependent defendants as compared to traditional substance abuse counseling. This is a five-year project, \$6 million.

Principal Investigator for the JSTEPS study, funded by the National Institute on Drug Abuse (5U01 DA 016213). This is an implementation study that includes both qualitative and quantitative data collection and analysis methods on the adoption of Contingency Management in federal probation and re-entry settings. This study examines how contingency management procedures can be incorporated into criminal justice agencies through the use of field observation, surveys of justice actors, data from the JSTEPS software, and information on offender progress.

Principal Investigator for Supporting Healthier Outcomes for Women in Virginia (SHOW-VA), funded by the Virginia Department of Health. VDH is piloting a project in Southwest Virginia that employs Patient Navigators (PNs) and utilizes Motivational Interviewing (MI) techniques to engage and retain HIV-positive women in medical care. The PNs will focus on those lost to care and those newly diagnosed with HIV. The evaluation effort includes tracking patient and staff level outcomes. Patient data includes number and timing of referrals, engagement and retention in care, ND stabilization of health status. This is a three-year project, \$250,000.

Principal Investigator for the Effects of Manualized Treatment in a Seamless System, funded by the National Institute on Drug Abuse (R01 DA 17729). This project is for \$1,947,658. This study examines the impact of a behavioral curriculum designed to improve the offender's pro-social role in the community through a series of interpersonal and community skill-building exercises. Using mentors from the community, the protocol addresses the person-community interaction. The study is two-arm clinical trial: skill building behavioral curriculum that focuses on enhancing the interpersonal and pro-social relationships of offenders and traditional brokerage-style supervision. The study examines the impact of the models on client, community, and organizational outcomes.

Principal Investigator (with Doug Young) for the Assessment and Referral Technologies in the Juvenile Justice System study, funded by the National Institute of Drug Abuse (R01 DA 018759) for \$1,500,000. This study is a randomized block trial focused on the impact of different technology transfer techniques on staff implementation of an assessment, referral, and treatment protocol. The study focuses on efficacy of different models of organizational change and implementation, and the impact of this change on both client-level (e.g., service utilization, service mix) and organization-level outcomes. The three organizational strategies include mentoring staff, standard training with booster sessions, and standard practice for implementing new procedures.

Principal Investigator, Improved Correctional Practices in Virginia with the VA Department of Corrections (with Dr. Dace Svikis). Through a cooperative agreement with the VA Department of Corrections, two studies are being conducted (one in the Prison Division and one in the Community Correctional

Division) to implement a risk-need-responsivity and behavioral contracting protocol. The study measures the fidelity of implementation, staff changes, and practice implementations. A longitudinal study is planned using an individual-match design to assess the impact on recidivism.

Principal Investigator for the Action Research to Advance Drug Treatment in the Criminal Justice System, sponsored by the National Institute on Drug Abuse, 7U01 DA 016213-06. This was a six-year project for over \$4.0 million. As the national coordinating center for the National Institute on Drug Abuse's research network on treatment for the criminal justice-involved addict, the cooperative involves eight other centers: the University of Miami (Howard Liddle, Ph.D.), University of California, Los Angeles (Michael Prendergast, Ph.D.), Brown University (Peter Friedmann, M.D.), University of Delaware (James Inciardi, Ph.D.), Texas Christian University (Kevin Knight, Ph.D.), National Research Institute and Development (Harry Wexler, Ph.D., Stan Sacks, Ph.D., and Nancy Jainchill, Ph.D.), and the Department of Mental Health and Addiction Services at the University of Connecticut (Linda Frisman, Ph.D.). These centers are all involved in implementing studies to develop new instruments for better management and treatment of the offender population, to implement clinical trials to test new strategies and interventions for improving outcomes from offenders, and to implement process studies to examine how criminal justice policy makers and practitioners affect offender and system outcomes. The network is also responsible for mentoring new students and faculty in criminal justice-drug treatment issues. Related Studies are:

*CJ-DATS National Survey of Criminal Justice Treatment Practices.* This was a multi-level survey of senior executives, administrators, program directors, and staff in correctional and drug treatment organizations. The survey involves a census of all 50 states and a nationally representative sample of counties/cities. The survey was designed to provide a systematic assessment of the availability and types of treatment provided to substance-abusing offenders throughout the criminal justice system. Surveys were collected from over 1,000 organizations on treatment and organizational issues.

*CJ-DATS Step'N Out.* This randomized trial was implemented in a Probation and Parole office in Richmond, VA along with three other CJ-DATS sites. The study involves the use of positive reinforcement and contingency management protocols to engage the offender in treatment services and improve outcomes. The protocol was a collaborative behavioral management approach to parole and substance abuse treatment, where the parole officer, treatment counselor, and client meet to work out a contract of graduated incentives and sanctions.

*HIV Prevention for Reentry Offenders.* This randomized trial was implemented in two prisons in Virginia. The study examines the efficacy of a DVD focused on gender and culturally sensitive techniques to learn to manage risky behaviors. The protocol was implemented in four sites.

Principal Investigator (with James M. Byrne) for the Evaluation of Prison Culture, sponsored by the National Institute of Corrections. This was a cooperative agreement for \$325,000. The study evaluates four different organizational strategies to change the culture of problem prisons.

Principal Investigator, Developing Reassessment Tools for Probation and Parole, sponsored by the Maryland Governor's Office of Crime Control and Prevention. This project was for \$225,000. This project developed a reassessment protocol for probation and parole agencies in Maryland.

Principal Investigator (with Meridith Thanner, University of Maryland), Understanding Spirituality in Community Programming, sponsored by the Department of Health and Human Services to evaluate the role and effectiveness of including a faith-based component in substance abuse treatment programming.

Co-Principal Investigator (with Donald Anspach, University of Southern Maine), Drug Courts in Maine: A Test of Effectiveness, sponsored by the Maine Alcohol and Drug Agency. The grant examines the treatment provided in drug courts in Maine and the impact on offender outcomes. The project was for \$225,000.

Co-Principal Investigator (with Donald Anspach, University of Southern Maine), Treatment in the Drug Court, sponsored by the National Institute of Justice. This naturalistic study reviewed the composition of drug courts in four areas. The study was for \$200,000.

Principal Investigator for the Action Research for Reentry Partnership Initiatives, sponsored by the National Institute of Justice. This project ran from October 1, 2000 through March 30, 2002. The study conducted a process evaluation of eight new re-entry programs.

Principal Investigator for Using Motivational Interviewing in Supervision, sponsored by the Department of Public Safety and Correctional Services for \$250,000. This study emphasized examining the use of motivational interviewing in supervision.

Principal Investigator for the Evaluation of the Seamless System for Offenders, sponsored by the National Institute on Drug Abuse for \$1,361,000. This five-year study examines the costs and benefits of a systematic case management structure and the traditional supervision for offender populations.

Principal Investigator, Implementing Adult Correctional Programs, sponsored by the Governor's Office of Crime Control and Prevention and the Department of Public Safety and Correctional Services for \$1,500,000.

Principal Investigator for the Systematic Case Management Practices in Maryland project, sponsored by the Alcohol and Drug Abuse Administration for \$4,200,000. This seven-year project was to implement systematic case management practices using technology in agencies interacting with drug treatment services.

Principal Investigator for ADAM—Washington, DC, subcontractor for ABT Associates. This was a grant for \$79,000 to conduct drug testing and interviews at booking in Washington, DC.

Principal Investigator for the Continuation of Technical Assistance for Pretrial Processing in Baltimore City, Maryland, sponsored by the Department of Public Safety and Correctional Services in the state of Maryland. This project was a \$215,263 grant to understand the pretrial processes and develop a pretrial risk-screening instrument.

Principal Investigator for the Evaluation of Break the Cycle Process and Outcome Evaluation for the First 7 Sites, sponsored by the Department of Public Safety and Correctional Services in the State of Maryland. This project was a \$750,471 grant to conduct a process and outcome study for the seven sites in Maryland implementing Break the Cycle (systemic case management approach).

Principal Investigator for Understanding Supervision in the District of Columbia, sponsored by the Offender Supervision Agency of the Department of Justice. This project was a \$79,000 grant to examine the performance of the supervision system in the District of Columbia in 1996 and 1997.

Principal Investigator for the Evaluation of Residential Substance Abuse Treatment Services in Five Jails in Virginia, sponsored by the National Institute of Justice. This project was a \$60,000 grant.

Principal Investigator, Therapeutic Milieu: Treatment and Continuum Issues, sponsored by the National Institute of Justice. The project was a \$50,000 grant from March 1997 through September 1997 to conduct a process evaluation of a residential treatment program in a Maryland prison.

Principal Investigator for the Evaluation of the HIDTA Seamless System: A Multi-System Approach, sponsored by the National Institute of Justice. The project was a \$200,000 grant from January 1997 through March 2003 to conduct a randomized experiment in eight study sites.

Principal Investigator, Treatment in the Washington-Baltimore HIDTA project of the Office of National Drug Control Policy of the Office of the President of the United States. This project involved demonstrating a systemic case management approach for treating hard-core offenders consisting of two levels of treatment (e.g., continuum of care), testing, enhanced supervision, and sanctions. Twelve jurisdictions in the Washington-Baltimore region participated in this project. The grant provided for a process evaluation of the 12 sites and a randomized experiment in eight sites. This project was \$5 million per year from January 1994 through June 1999.

Principal Investigator for the Evaluation of a Quality Case Review Process in Baltimore City, Maryland Criminal Justice System. The project analyzed pretrial processing in Baltimore City. The goal was to implement an experimental design to assess the improvements in case processing procedures and pretrial detention based upon changes in policy and procedures. This project was sponsored by the Maryland Department of Public Safety and Correctional Services for \$244,000 from September 1994 through June 1998.

Principal Investigator for Jail Addiction Services, an evaluation of the effectiveness of substance abuse treatment in a jail setting in Montgomery Co., Maryland, sponsored by the Center for Substance Abuse Treatment and the Governor's Drug and Alcohol Abuse Commission. The project was funded by the Montgomery Co. Department of Health and Human Services for \$127,000 from October 1993 through May 1996.

Principal Investigator for a project funded by the Bureau of Justice Assistance on Correctional Options, Prosecutors, and Public Defenders. The purpose of this project was to examine the attitudes of prosecutors and public defenders on correctional programs. The project examined interchangeably theories. The project was for \$89,000 from September 1993 through August 1994.

Evaluator for Project Force, a prevention program for juveniles. The evaluation examined the attitude changes of participants in the program. The grant was for \$20,000 from the Maryland Governor's Office of Drug and Alcohol Abuse Commission from September 1990 through August 1992.

## **PROFESSIONAL JOURNALS**

Taxman, F.S., & Caudy, M. (forthcoming). Risk tells us who, but not what or how: Empirical assessment of the complexity of criminogenic needs to inform correctional programming. *Criminology and Public Policy*.

Blasko, B., Friedmann, P.F., Rhodes, A., & Taxman, F.S. (on line). The Parolee-Parole Officer Relationship as a Mediator of Criminal Justice Outcomes". *Criminal Justice and Behavior*.

Polonsky, M., Azbel, L., Wickersham, J.A., Taxman, F.S., Dvoryak, S., & Altice, F.L. (on line). Challenges to Implementing Opioid Substitution Therapy in Ukrainian Prisons: Personnel Attitudes Toward Addiction, Treatment, and People With HIV/AIDS, *Drugs and Alcohol Dependence*.  
<http://dx.doi.org/doi:10.1016/j.drugalcdep.2014.12.008>.

Reingle Gonzalez, J.M., Walters, S.T., Lerch, J. & Taxman, F. S. (in press). The relationship between drug use, drug-related arrests, and chronic pain among adults on probation. *Journal of Substance Abuse Treatment*.

- Viglione, J., Rudes, D.S., & Taxman, F.S. (forthcoming). Misalignment in Supervision: Implementing Risk/Needs Assessment Instruments in Probation. *Criminal Justice & Behavior*. Doi: 0093854814548447, first published on September 25, 2014
- Rudes, D., Viglione, J., Lerch, J., Porter, C., & Taxman, F. (forthcoming). The Art of Collaboration: Building and Maintaining Strong Researcher-Practitioner Partnerships. *Criminal Justice Studies*.
- Taxman, F.S. (2014). Second Generation of RNR: The Importance of Systemic Responsivity in Expanding Core Principles of Responsivity. *Federal Probation*.  
<http://www.uscourts.gov/uscourts/FederalCourts/PPS/Fedprob/2014-09/rnr.html>
- Viglione, J., Rudes, D., & Taxman, F. (accepted, forthcoming). Achieving Correctional Change: The Warrants of Understanding Organizational Goals & Occupational Roles. *European Journal of Probation*.
- Portillo, S., Rudes, D.S., & Taxman, F.S. (2014). The Transportability of Contingency Management in Problem-Solving Courts. *Justice Quarterly*. 1-24. Doi:10.1080/07418825.2014.902490
- Baker, T., Gordon, J.A., & Taxman, F.S. (2014). A hierarchical analysis of correctional officers' procedural justice judgments of correctional institutions: examining the influence of transformational leadership. *Justice Quarterly* (1):1-27. Doi: 10.1080/07418825.2013.877517
- Rich, J.D, Chandler, R., Williams, B.A., Dumont, D., Wang, E.A., Taxman, F.S., Allen, S.A., et al., (2014). How Health Care Reform Can Transform The Health Of Criminal Justice–Involved Individuals. *Health Affairs* 33; doi: 10.1377/hlthaff.2013.1133
- Wooditch, A., Tang, L., & Taxman, F. S. (2014). Which criminogenic need changes are most important in promoting desistance from crime and substance use? *Criminal Justice and Behavior*, 41(3), 276-299.
- Caudy, M., Tang, L., Wooditch, A., & Taxman, F. S. (2013). Short-term trajectories of substance use in a sample of drug-involved probationers. *Journal of Substance Abuse Treatment*. 46 (2): 202-213.
- Taxman, F.S., Pattavina, A., & Caudy, M. (2014). Justice Reinvestment in the US: The Case for More Programs. *Victims & Offenders*, 9(1): 50-75.
- Tang, L.T., Caudy, M., & Taxman, F.S., (2014). A Statistical Method for Synthesizing Meta-Analyses. *Computational and Mathematical Methods in Medicine*. doi:10.1155/2013/732989.
- Walters, S.W., Ondersma, S.J., Ingersoll, K.S., Rodriquez, M., Lerch, J., & Taxman, F.S. (2014). *Journal of Substance Abuse Treatment* . 46 (1): 60-65.
- Taxman, F.S. (Sept, 2013). 7 Steps to Improved EBP Implementation, *Federal Probation*. 77(2).  
<http://www.uscourts.gov/uscourts/FederalCourts/PPS/Fedprob/2013-09/seven-keys.html>.
- Taxman, F.S. & Rudes, D.S. (2014). Implementation of contingency management in probation agencies using a case controlled longitudinal design: a PDSA study protocol. *Health & Justice*.
- Caudy, M., Durso, J., & Taxman, F.S. (2013). How well do dynamic needs predict recidivism? Implications for risk assessment and risk reduction. *Journal of Criminal Justice*. 41: 458-466.
- Cropsey, K.L., Clark, C.B., Binswanger, I., Taxman, F.S. (2013). The unmet medical needs of correctional populations in the US. *Journal of the National Medical Association*., 104(11/12).
- Wooditch, A., Lawton, B., & Taxman, F.S. (2013, April). The geography of drug abuse epidemiology among probationers in Baltimore. *Journal of Drug Issues*, 43(2), 231-249.
- Taxman, F.S., Perdoni, M., & Caudy, M. (2013). The plight of providing appropriate substance abuse treatment services to offenders: Modeling the gaps in service delivery. *Victims & Offenders*, 8(1): 70-93.
- Portillo, S., Rudes, D.S., Viglione, J., Nelson, M. & Taxman, F.S. (2013). Front-stage stars and backstage producers: The role of judges in problem-solving courts. *Victims & Offenders*, 8(1), 1-22. DOI: 10.1080/15564886.2012.685220.
- Young, D.W, Farrell, J., & Taxman, F.S., (2013). Impacts of juvenile probation training models on youth recidivism. *Justice Quarterly*, 30(6): 1068-1089.

- Taxman, F.S., Henderson, C., Young, D.W., & Farrell, J. (2012). The impact of training interventions on organizational readiness to support innovations in juvenile justice offices. *Administration of Mental Health Policy and Mental Health Services Research*. DOI: 10.1007/s10488-012-0445-5
- Taxman, F.S. (2012). Science based supervision. *Journal of Crime and Justice*. (Introduction to Special Edition on Supervision).
- Murphy, A., Rhodes, A., & Taxman, F.S. (2012). Adaptability of contingency management in justice settings: Survey findings on attitudes toward using rewards. *Journal of Substance Abuse Treatment*, 43(2): 168-177.
- vanVoorhis, P., Taxman, F.S., MacKenzie, D. (2012, June). Insights from Ted Palmer: Experimental criminology in a different era. *Journal of Experimental Criminology*, 8 (2): 103-115.
- Rudes, D S., Viglione, J. & Taxman, F.S. (2011). Juvenile probation officers: How the perception of roles affects training experiences for evidence-based practice implementation. *Federal Probation*, 73(3), 1-13.
- Rudes, D.S., Portillo, S., Murphy, A., Rhodes, A., Stützer, M., Loungo, P., & Taxman, F.S. (2011). Adding positive reinforcements in a criminal justice setting: Acceptability and feasibility. *The Journal of Substance Abuse Treatment*, Apr; 42(3): 260-70.
- Taxman, F.S. (2011). The cattle call of reentry. *Criminology and Public Policy*. 10: 925–937.
- Friedmann, P.D., Green, T.C., Taxman, F.S., et al. (2011). Collaborative behavioral management among parolees: Drug use, crime & re-arrest in the Step'n Out randomized trial. *Addiction*. 107: 1099–1108.
- DesCelles, K, Tesluk, P. & Taxman, F.S. (2012, April 27). A field investigation of multilevel cynicism toward change. *Organizational Science*. DOI: 10.1287/orsc.1110.0735
- Green, T., Friedmann, P.M., Taxman, F.S. (2012). Incarceration rates, community sex ratios, and sexual risk behavior among people on probation and parole. *Sexually Transmitted Diseases*. 39(6): 424-30.
- Wilson, M., Taxman, F. S., & O'Grady, K. (Forthcoming). The relationships of social networks to HIV risk behaviors from a sample of probationers in a randomized trial. *Prison Journal*.
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- Farrell, J., Young, D.W., & Taxman, F.S. (2011). The effects of organizational factors on use of juvenile justice supervision practices. *Criminal Justice & Behavior*. 38: 565-583.
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- Taxman, F. S. (2010). Probation and diversion: Is there a place at the table and what should we serve? *Victims & Offenders*, 5: 233-239.
- Rely, V., Belenko, S., Taxman, F.S., & Hiller, M. (2010). Exporting court innovation from the United States to continental Europe: Compatibility between the drug court model and inquisitorial justice systems. *International Journal of Comparative and Applied Criminal Justice*, 34(1): 139-172.
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- Friedmann, P., Rhodes, A., & Taxman, F.S. (2009). Collaborative behavioral management: integration and intensification of parole and inpatient addiction treatment services in the Step'N Out study. *Journal of Experimental Criminology*, 5(3): 227-243. PMID: 19960114. PMCID: PMC2786218.
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### **REPORTS FOR GOVERNMENT AGENCIES**

- Taxman, F.S. & Rudes, D.S. (2011, January). The 5 myths of incarceration. For the Undoing Incarceration Symposium sponsored by ACEI, Prison Fellowship & Senator Webb's Office Symposium. Available at [www.gmuace.org/documents/announcements/5-myths-of-incarceration.pdf](http://www.gmuace.org/documents/announcements/5-myths-of-incarceration.pdf).
- Taxman, Faye, Ainsworth, S., & Crites, E. (2011). Drug offenders: A new strategy for addressing criminogenic needs. Report to the Council of State Governments.
- Taxman, F.S. (2010). Executive overview: What works in residential reentry centers. What Works in Residential Reentry Centers. For Bureau of Prisons/International Community Corrections Association.
- Shilton, M., Rexroat, J., Taxman, F.S., & Mericle, A. (2010). Report 1: What is the impact of "Performance Contracting" on offender supervision services? What Works in Residential Reentry Centers. For Bureau of Prisons/International Community Corrections Association.
- Mericle, A., Shilton, M., Taxman, F.S., & Rexroat, J. (2010). Report 2: Measuring performance- the capacity of residential reentry centers (RRCs) to collect, manage, and analyze client-level data. What Works in Residential Reentry Centers. For Bureau of Prisons/International Community Corrections Association.
- Shilton, M., Rexroat, J., Taxman, F.S., & Mericle, A. (2010). Report 3: What organizational factors are related to improved outcomes? What Works in Residential Reentry Centers. For Bureau of Prisons/International Community Corrections Association.



- Rexroat, J., Shilton, M., Taxman, F.S., & Mericle, A. (2010). Report 4: How do staff hiring, retention, management and attitudes affect organizational climate and performance in RRCs? What Works in Residential Reentry Centers. For Bureau of Prisons/International Community Corrections Association.
- Shilton, M., Rexroat, J., Taxman, F.S., & Mericle, A. (2010). Report 5: What services are provided by RRCs? What Works in Residential Reentry Centers. For Bureau of Prisons/International Community Corrections Association.
- Lerch, J., Taxman, F.S., & Mericle, A. (2010). Report 6: Technical violation rates and rearrest rates on federal probation after release from an RRC. What Works in Residential Reentry Centers. For Bureau of Prisons/International Community Corrections Association.
- Shilton, M., Rexroat, J., Taxman, F.S., & Mericle, A. (2010). Report 7: Site visits. What Works in Residential Reentry Centers. For Bureau of Prisons/International Community Corrections Association.
- Belenko, S., Taxman, F.S., & Wexler, H.K. (2008). Technology transfer in correctional agencies for substance abuse treatment programs. Washington, D.C.: National Institute on Corrections.
- Taxman, F.S., Yancey, C., & Bilanin, J. (2006). Maryland's proactive community supervision initiative: Findings from an impact and outcome evaluation. Prepared for the Maryland Division of Parole and Probation.
- Taxman, F.S., Byrne, J.M., & Hummer, D. (2005). Institutional culture: An evaluation of NIC's Institutional Culture Initiative. Prepared for the National Institute of Corrections.
- Taxman, F.S. Pattavina, A., & Bouffard, J. (2005). Treatment in drug courts in Maine: An examination of the impact. Prepared for the State of Maine.
- Anspach, D., Taxman, F.S., Bouffard, J. & Ferguson, A. (2003). Treatment in drug courts: A review of four drug courts. Washington, DC: National Institute of Justice.
- Byrne, J.M., Taxman, F.S. & Young, D. (2003). Emerging roles and responsibilities in the Reentry Partnership Initiative: New ways of doing business. Washington, DC: National Institute of Justice.
- Taxman, F.S., Byrne, J.M. & Thanner, M. (2003). Evaluating the implementation & impact of a seamless system of care for substance abusing offenders – the HIDTA model. Washington, DC: National Institute of Justice.
- Taxman, F.S., Byrne, J.M. & Young, D. (2003). Targeting for reentry: Matching needs and services to maximize public safety. Washington, DC: National Institute of Justice.
- Taxman, F.S, Young, D. & Byrne, J. M. (2003). Offender's views of reentry: Implications for processes, programs, and services. Washington, DC: National Institute of Justice.
- Taxman, F.S., Young, D., Byrne, J.M., Holsinger, A. & Anspach, D. (2003). From prison safety to public safety: Innovations in offender reentry. Washington, DC: National Institute of Justice.
- Young, D., Taxman, F.S. & Byrne, J.M. (2003). Engaging the community in offender reentry. Washington, DC: National Institute of Justice.
- Moline, K. & Taxman, F.S. (2002). Pretrial processing in Baltimore City, MD: A status report. College Park, MD: University of Maryland.
- Taxman, F.S, Reedy, D., Ormond, M., & Moline, K. (2002). Break the cycle: Year 4 implementation. College Park, MD: University of Maryland.
- Bouffard, J. & Taxman, F.S. (2001). District of Columbia Court Services and Offender Supervision Agency (CSOSA) Risk Screening Instrument Validation Project: Final report. Washington, DC: Department of Justice.
- Pfeifer, H., Young, D., Bouffard, J. & Taxman, F.S. (2001). Department of Juvenile Justice Risk Screening Project. College Park, MD: University of Maryland.
- Taxman, F.S., Cronin, J., Moline, K., Douglas, K. & Rosenmerkel, S. (2001). Break the cycle: Year 2 implementation. College Park, MD: University of Maryland.

- Taxman, F.S., Reedy, D., Klem, T. & Silverman, R. (2001). Break the cycle: Year 3 technical report. College Park, MD: University of Maryland.
- Ahearn-Greene, J. & Taxman, F.S. (2000). Linkages to learning: Overview of business processes & status of pilot automated consent-driven management information system. Montgomery County, MD.
- Taxman, F.S., Silverman, R. & Bouffard, J. (2000). Residential Substance Abuse Treatment (RSAT) in prison: Evaluation of Maryland's RSAT program. Washington, DC: National Institute of Justice.
- Taxman, F.S., Byrne, J.M. & Moline, K. (2000). Implementing the council on management and productivity's inmate employment opportunity program. College Park, MD: University of Maryland.
- Taxman, F.S. & Cronin, J. (2000). Break the Cycle in Maryland: First year's activities. College Park, MD: University of Maryland.
- Taxman, F.S., Moline, K. & Marcello, R. (2000). Exploring three decision points: An analysis of the Baltimore pretrial release process. College Park, MD: University of Maryland.
- Taxman, F.S., Bouffard, J., Kubu, B. & Polezzi, D. (1999). Evaluation of therapeutic communities in six jails in Virginia. Washington, DC: National Institute of Justice.
- Taxman, F.S., Kubu, B. & DeFastano, C. (1999). Reducing recidivism: Results from the HIDTA approach. College Park, MD: University of Maryland.
- Taxman, F.S., Kubu, B. & DeStafano, C. (1999). Treatment as crime control: Impact of treatment on the individual offending rates of hard-core substance abusing offenders. College Park, MD: University of Maryland.
- Taxman, F.S., Sherman, S. & Kirkwood, M. (1999). Break the Cycle in Maryland: Overview of evaluation methods. College Park, MD: University of Maryland.
- Taxman, F.S., Silverman, R. & Bouffard, J. (1999). RSAT in Maryland: A Process Evaluation. Washington, DC: National Institute of Justice.
- Taxman, F.S. (1998). Reducing recidivism through a seamless system of care: Components of effective treatment, supervision, and transition services in the community. College Park, MD: University of Maryland.
- Taxman, F.S. & Kirkwood, M. (1998). Baseline supervision practices: Technical report. College Park, MD: University of Maryland.
- Taxman, F.S. & Kirkwood, M. (1998). Break the Cycle: Preliminary process evaluation. College Park, MD: University of Maryland.
- Taxman, F.S. & Moline, K. (1998). Impact of central booking and intake facility on the criminal justice system. College Park, MD: University of Maryland.
- Taxman, F.S. (1997). Break the Cycle: Guiding principles, treatment, testing, and sanctions. College Park, MD: University of Maryland.
- Taxman, F.S. (1997). Break the cycle of crime and addiction, Maryland's implementation manual. College Park, MD: University of Maryland.
- Taxman, F.S., Elis, L., Moline, K. & Weisman, S. (1997). Quality case review: Report on experimental findings. College Park, MD: University of Maryland.
- Taxman, F.S. & Gelb, A. (1997). Task force on drug addicted offenders. State of Maryland.
- Taxman, F.S., Lockwood, D. & Perez, D. (1997). Case studies of developing 12 seamless systems: The W/B HIDTA Treatment/Criminal Justice Project. College Park, MD: University of Maryland.
- Taxman, F.S., Lockwood, D. & Weisburd, D. (1996). The HIDTA seamless system for drug involved offenders: A randomized multi-center evaluation. Washington, DC: Office of National Drug Control Policy.
- Taxman, F.S., Lockwood, D. & Perez, D. (1996). W/B HIDTA case studies: Results from 15 months of developing seamless systems. College Park, MD: University of Maryland.
- Taxman, F.S. & Spinner, D.L. (1997). Jail addiction services: 24-month follow-up study of a jail based treatment program in Montgomery County, MD. College Park, MD: University of Maryland.

- Taxman, F.S., Williams, T. & Guynes, R. (1997). Expanding correctional options: Prosecutors, defenders, and sentencing policies. Institute for Law and Justice.
- Taxman, F.S. (1996). A blueprint for effective offender treatment services: Developing a seamless criminal justice and treatment system for Baltimore City. College Park, MD: University of Maryland.
- Taxman, F.S. (1996). Quality case review: A rationale for differentiated case management in Baltimore City, MD. College Park, MD: University of Maryland.
- Taxman, F.S., Weisman, S. & Fletcher, T. (1996). An analysis of the pretrial processing in Baltimore City, MD criminal justice system: A rationale for quality case review procedures. College Park, MD: University of Maryland.
- Taxman, F.S. (1993). Using maps of the criminal justice system to define intermediate sanction issues: A case study using the CJSSIM in Montgomery County, Maryland. Washington, DC: Bureau of Justice Assistance.
- Taxman, F.S. (1992). Criminal Justice Simulation System Model (CJSSIM): A workbook and manual. Institute for Law and Justice.
- Taxman, F.S. (1992). Examining system flow issues in relationship to intermediate sanctions. Montgomery County Criminal Justice Coordinating Commission.
- Taxman, F.S. (1992). First year impacts of the pretrial services unit. Montgomery County Criminal Justice Coordinating Commission.
- Taxman, F.S. (1992). Jail based drug treatment programs. Montgomery County Criminal Justice Coordinating Commission.
- Taxman, F.S. (1992). Mapping the criminal justice system in Montgomery County, Maryland: Policy and procedural issues. Montgomery County Intermediate Sanctions Team.
- Taxman, F.S. & Premo, P. (1992). First year evaluation of the rehabilitation and education of the drinking driver offender program in Montgomery County, Maryland. Institute for Law and Justice.
- Taxman, F.S. (1991). Preliminary findings from the evaluation of pilot diversion program for first time arrestees on drug possession charges. Criminal Justice Coordinating Commission.
- Taxman, F.S. (1990). Evaluation of drug and alcohol programs: Key concepts and questions. Drug and Alcohol Abuse Treatment in Local Correctional Facilities. Washington, DC: Bureau of Justice Assistance.
- Taxman, F.S. (1990). Rehabilitation and Education For Drinking Driver Offenders (REDDO): A Program design. Criminal Justice Coordinating Commission.
- Taxman, F.S. (1989). Drinking and driving: The Montgomery County response. Criminal Justice Coordinating Commission.
- Taxman, F.S. (1985). AFDC Credit Report Demonstration Project: Redetermination cases in New Jersey. Applied Management Sciences.
- Taxman, F.S. (1985). Demonstration training manual: Cost-Effectiveness of using credit reports in determining eligibility and payment for use in the AFDC program. Applied Management Sciences.
- Taxman, F.S. (1985). Process evaluation of computer assisted and structured manual interviews for food stamps decisions. Applied Management Sciences.
- Taxman, F.S. (1984). Administrative law judge decision errors: An Examination of allowance and denial cases. Applied Management Sciences.
- Taxman, F.S. (1983). A test of expert judgment theories about error prone administrative law judges decisions. Applied Management Sciences.
- Taxman, F.S. (1982). Needs and risk classifications: An analysis of how they interact in a probation setting. Dissertation, Rutgers University, April 1982.
- Taxman, F.S. (1981). An analysis of needs and risk classifications in a probation setting. Presented at the Annual Meeting of the American Society of Criminology.

Taxman, F.S., Gottfredson, D. & Finckenauer, J. (1981). Screening risk, supervision, and recidivism: The first six months of recorded experience in the Improved Correctional Field Services Project. Rutgers University.

## **PRESENTATIONS AT PROFESSIONAL CONFERENCES/MEETINGS & INVITED LECTURES**

- Invited Talks and over 100 presentations at the annual meetings of several professional societies, including The American Society of Criminology, The Academy of Criminal Justice Sciences, American Sociological Association, The American Probation and Parole Association, World Congress of Criminology, The National Association of Drug Court Professionals, American Correctional Association, and American Psychological Association. (Note: A detailed listing are available on request.)
- Taxman, F.S. Treatment Matching: To Get to Better Outcomes  
May, 2013: Colorado Collaborative Justice Conference, Denver, Colorado  
June, 2013: Santa Cruz, CA
- Taxman, F.S. (June, 2013). The Clinical Significance of Criminal Risk. Howard University-Dartmouth Collaborative. Washington DC.
- Taxman, F.S. & Rhine, E. (2013, April). American Exceptionalism: Probation. Milwaukee, Minn: University of Minnesota Law School.
- Taxman, F.S. (2013, April). RNR Simulation Tool: Applications in Santa Cruz. Santa Cruz, CA: Department of Probation and County Council.
- Taxman, F.S. (2013, April). Substance Use Disorders and Criminal Justice Practice: Sentencing Related Issues. Lexington, Kentucky: Kentucky Judicial College.
- Taxman, F.S. (2013, March). RNR Simulation Tool: Advancing better outcomes in Australia. Griffith University. Brisbane, Australia.
- Taxman, F.S. (2013, March). Housing for former inmates. C-SPAN. Washington, DC. Television segment retrievable: <http://www.c-spanvideo.org/program/311703-5>.
- Taxman, F.S. (2012, December). RNR Simulation Tool to understand treatment needs. Crime and Justice Institute. Santa Cruz, CA.
- Taxman, F.S. (2012, November). Justice steps: Implementing contingency management in criminal justice settings. Addiction Health Services Research (AHSR). New York, NY.
- Taxman, F.S. (2012, November). Cross-system integration and using EBP in justice settings. Ohio Specialized Docket Practitioner Network annual conference. Columbus, OH.
- Taxman, F.S. (2012, November). Quality improvement processes. Ohio Specialized Docket Practitioner Network annual conference. Columbus, OH.
- Taxman, F.S., Maruna, S. & McNeill, F. (2012, November). Discovering desistance: Increasing and using knowledge about desisting from crime. American Society of Criminology's annual meeting. Chicago, IL.
- Taxman, F.S., Tangney, J., & Friedmann, P. (2012, November). Substance use and the criminal justice involved: From community to incarceration to community. Plenary panel session at Association for Medical Education and Research in Substance Abuse's annual conference. Bethesda, MD.
- Taxman, F.S. (2012, October). Using recidivism reduction strategies in probation supervision. University of Missouri – St. Louis. St. Louis, MO.
- Taxman, F.S. (2012, October). Making it stick. Center for Applied Behavioral Health Policy at Arizona State University. Glendale, AZ.
- Taxman, F.S. (2012, October). Organizational factors to advance RNR implementation. Arizona Department of Corrections. Phoenix, AZ.

- Taxman, F.S. (2012, September). Community corrections in the forefront. Collaboration of Researchers for the Effective Development of Offender Supervision (CREDOS) and the European Society of Criminology's annual conference. Bilbao, Spain.
- Taxman, F.S. (2012, September). Implementation of EBPs in corrections. University of Zurich. Zurich, Switzerland.
- Taxman, F.S. (2012, May). RNR Simulation Tool. International Community Corrections Association's Evidence-based Sentencing and Navigating the Risk and Needs Principle Conference. Reno, NV.
- Taxman, F.S. & Caudy, M. (2012, May). Evidence mapping to advance justice practice (EMTAP). Invited presentation Systematic Reviews in Criminology: What Have We Learned Meeting hosted by Dr. David Farrington (University of Cambridge) and Dr. David Weisburd (George Mason University). Jerusalem, Israel.
- Taxman, F.S. (2012, April). How drug-involved probationers change. University of South Florida. Tampa, FL.
- Taxman, F.S. & Nightingale, V. (2012, March). Cross-discipline treatment approaches for mental health and substance-related issues for offenders. Academic and Health Policy Conference on Correctional Health. Atlanta, GA.
- Taxman, F.S. (2012, February). How drug-involved probationers change. Johns Hopkins University.
- Taxman, F.S. (2012, February). Public health and criminal justice in the U.S.: Two intersecting roads. Global and Community Health Seminar Series at George Mason University. Fairfax, VA.
- Taxman, F.S. (2011, November). How corrections systems can deter future crime. VERA Institute of Justice's Neil A. Weiner Research Speaker Series. Washington, DC. Podcast retrievable: <http://www.vera.org/faye-taxman-how-corrections-systems-can-deter-future-crime>.
- Taxman, F.S. (2011, June). Criminal justice as a service delivery point. Invited Talk to the Young Scholars Meeting hosted by the National Institute on Drug Abuse. College on Problem in Drug Dependency. Hollywood, FL.
- Taxman, F.S. (2011, June). Organizational research in community corrections. CPA 72nd Annual Convention. Toronto, Canada.
- Taxman, F.S. (2011, April). Organizational change: What have we learned. Plenary Address Urban Institute. Washington, DC.
- Taxman, F.S. (2010, December). What type of coaching works: Results from a clinical trial. Joint meeting on Adolescent Treatment Effectiveness. Baltimore, MD.
- Taxman, F.S. (2010, October). Changing cultures: What does the research tell us. Plenary address International Association of Community Corrections. Louisville, KY.
- Taxman, F.S. (2010, October). Lessons to advance practice: The importance of organizational strategies. Plenary Address International Community Corrections Association. Lexington, KY.
- Taxman, F.S. (2010, September). Implementing EBPs in correctional agencies: Research findings. Plenary address, Offender Supervision, Monash University. Melbourne, Australia.
- Taxman, F.S. (2010, September). The importance of collaborations in advancing the implementation of EBPs in correctional agencies. Stanford University School of Law. Stanford, CA
- Taxman, F.S. (2010, August). What type of coaching works: Results from a clinical trial. American Psychological Association. San Diego, CA.
- Taxman, F.S. (2010, August). What type of coaching works: Results from a clinical trial. American Parole and Probation Association. Washington, DC.
- Taxman, F.S. (2010, July). JSTEPS: New methods for addressing offender compliance. National Association of Drug Court Professionals. Boston, MA.
- Taxman, F.S. (2010, April 27). Partnerships as a step forward to correctional practice. Plenary address Colorado Judicial Conference. Denver, CO.

- Taxman, F.S. (2010, April 23). What is treatment in the criminal justice system? Plenary address. NIDA Blending Conference. Albuquerque, NM.
- Taxman, F.S. (2010, April 16). Adopting EPS in corrections. Washington University Brown School of Social Work. St. Louis, MO.
- Taxman, F.S. (2010, April 12). Advancing uptake of EBPS: Lessons from RTCs. Plenary address Urban Institute Reentry Roundtable. Washington, DC.
- Taxman, F.S. (2010, April 7). Partnerships to build the adoption of evidence based practices. Plenary address New Jersey Reentry Conference. Camden, NJ.
- Taxman, F.S. (2009). The end goal of corrections. Plenary address International Community Corrections Association. Orlando, FL.
- Taxman, F.S. (2009). Socio-political environment of correctional reform. Plenary address CREDOS Working Group. Prato, Italy.
- Taxman, F.S. (2009). Evidence-based practices: Factors that affect adoption. Plenary address Federal Judicial Center. Duke Law School. Durham, NC.
- Breland, A., Koch, J.R., May, J., Farrell-Moore, D., Svikis, D., Taxman, F.S. (2009). Evidence-based practices in substance abuse treatment: Staff familiarity, opinions, and training. Presentation at the 71st annual College on Problems of Drug Dependence. Reno, NV.
- Farrell-Moore, D., Breland, A., Taxman, F.S., Randy Koch, J., Svikis, D., May, J., & Fitzgerald, A. (2009). Treatment of co-occurring disorders within substance abuse treatment programs: Staff use, opinions, and training. Poster accepted for presentation at the Integrating Services & Research for Co-Occurring Conditions conference. Washington, DC.
- Rhodes, A., Taxman, F.S., Friedmann, P. (2009, June 22) The impact of parole officer-offender relationships on recidivism and substance use: Results from a randomized trial. College on Problems of Drug Dependence annual meeting. Reno, NV.
- Breland, A., Koch, J.R., May, J., Farrell-Moore, D., Svikis, D., Taxman, F.S. (2008). Organizational factors influencing practice improvement in community-based care. Poster presented at the annual Addiction Health Services Research conference. Boston, MA.
- Rhodes, A., Taxman, F.S. (2008, November 2). Offender perceptions of working relationships with parole officers: Impact of a collaborative behavioral model. Council on Social Work Education Annual. Philadelphia, PA.
- Rhodes, A. Taxman, F.S., (2008, October 21). Criminal correlates of HCV: Results from a randomized study of re-entering offenders. Addiction Health Services Research Conference. Boston, MA.
- Perdoni, M.L., Taxman, F.S., Young, D. (2007, November). Estimating the size of correctional population and substance abuse needs using the national criminal justice treatment practices survey. Poster session presented at the annual Public Health Association Meeting. Washington, DC.
- Rhodes, A., Taxman, F.S. (2007, November 14). HCV and the re-entry population: Prevention, treatment and awareness. Annual Meeting of the American Society of Criminology. Atlanta, GA.
- Rhodes, A. Taxman, F.S. (2007, October 16). Offender perceptions of working relationships with officers and counselors: Impact of collaborative behavioral model. Addiction Health Services Research Conference. Athens, GA.
- Taxman, F.S. (2006, October). Avoiding the nonsense in case management: Behavioral management strategies. Invited talk at the International Community Correctional Association (Commissioned Paper).
- Taxman, F.S. (2006, September). Incentives and sanctions within criminal justice settings: A research agenda. Invited talk at the National Institute on Drug Abuse's Work Session Research on Drug Courts.
- Taxman, F.S. (2006, June). Jails: Using behavioral management techniques to improve offender outcomes. Invited talk at the Urban Institute's Roundtable (Commissioned Paper).

- Taxman, F.S. (2006, January). A behavioral management approach to supervision. Invited talk at the National Research Council (National Academy of Sciences) Workshop on Community Corrections (Commissioned Paper).
- Taxman, F.S. (2005, October). Advancing the field of corrections. Invited talk at the Ohio Research Conference.
- Taxman, F.S. (2005, October). Reentry: Models of implementation. Invited talk at Rutgers University Conference on Reentry. Newark, NJ.
- Taxman, F.S. (2005, September). Women offenders: Risk, need, & responsivity concepts. Invited talk at the University of Illinois Conference on Women Offenders. Urbana, IL. (Commission Paper).
- Taxman, F.S. (2005, April). Key concepts underlying “what works” in corrections. Virginia Department of Corrections.
- Taxman, F.S. (2005, March). Probation: New horizons, new goals. Invited talk at the Home Office, British Government. Sponsored by the Adam Smith Institute.
- Taxman, F.S. (2005, March). Procedural justice in probation settings: Advancing the field. Invited talk at the University of Leeds by the Adam Smith Institute. Leeds, United Kingdom.
- Taxman, F.S. (2005, March). Key concepts underlying “what works” in corrections. Virginia Department of Corrections.
- Taxman, F.S. (2005, January). How could naltrexone be implemented as a condition of release? Invited talk at a Symposium on the Ethics of Treatment and Research in Criminal Justice Populations at the University of Pennsylvania. Philadelphia, PA. (Commissioned Paper).
- Taxman, F.S. (2005, January). Key concepts underlying “what works” in corrections. Virginia Department of Corrections.
- Taxman, F.S. (2004, December). Drug users experience in the criminal justice system. Invited talk at NIDA’s Developing Efficacious Behavioral Therapies for Criminal Justice Involved Populations. (Commissioned Paper).
- Taxman, F.S. (2004, December). Key concepts underlying “what works” in corrections. Virginia Department of Corrections.
- Taxman, F.S. (2004, November). Improving offender outcomes: Nuts and bolts of facilitating offender change. Invited talk at New York State Probation Chiefs Meeting.
- Taxman, F.S. (2004, November). State of community corrections. Invited talk at Bureau of Justice Assistance’s Workshop on State of Community Corrections.
- Taxman, F.S. (2004, October). Addiction vs. criminality: Important issues affecting measures of risk. Invited poster at the Addiction Health Services Research Conference.
- Taxman, F.S. (2004, October). Churning and legitimacy: Two issues affecting the involvement of African Americans in the criminal justice system. Invited talk at special Advisory Committee to the Director of the National Institute on Drug Abuse. (Commissioned Paper).
- Taxman, F.S. (2004, October). Getting to better offender outcomes. Virginia Senate Finance Subcommittee.
- Taxman, F.S. (2004, October). Improving offender outcomes: Nuts and bolts of facilitating offender change. Invited talk at Iowa Correctional Fall Conference.
- Taxman, F.S. (2004, October). Improving offender outcomes: Nuts and bolts of facilitating offender change. Invited talk at North Carolina NC Probation and Parole Association
- Taxman, F.S. (2004, September). Improving offender outcomes: Nuts and bolts of facilitating offender change. Invited talk at National Treatment Alternative to Safer Communities (TASC).
- Taxman, F.S. (2004, April). Supervision: Advancing the field. Invited presentation to the Center for Mental Health and Criminal Justice Research.
- Taxman, F.S. (2004). The role of faith in offender programming. Invited presentation to the Co-Occurring Disorders Conference sponsored by the National Institute of Health.

- Taxman, F.S. (2003, July). Been there, done that, what's next for the substance abusing offender. Invited presentation to the Bureau of Justice Assistance's Focus Group on Substance Abusing Offenders. Washington, D.C.
- Taxman, F.S. (2003). Evidence in corrections: Defining interventions that make sense. Invited presentation to the British Evidence Based Policies & Indicator Systems Conference.
- Taxman, F.S. (2003). Reentry courts: Advances in therapeutic jurisprudence. Invited presentation to the Psychology and Law Conference. Edinburgh, Scotland.
- Taxman, F.S. (2002, October). Redefining supervision: Integration of evidence-based practices. Invited presentation to the National Institute of Correction Workgroup. Washington, DC.
- Taxman, F.S. (2002, October). Reentry partnerships: Steps to advance reintegration. Invited presentation at the BJS/JRSA Conference. Boston, MA.
- Taxman, F.S. (2002, April). Supervision: Providing for the continuum of care through enhanced modeling. Invited presentation at the 2002 International Forum of Corrections, Addictions Research Centre/Centre de la recherche en toxicomanie Montague PEI/ÎPÉ.
- Taxman, F.S. (2002, February). Improving services for offenders. Invited presentation to the Congressional Black Caucus Foundation Emerging Leaders Services of the U.S. House of Representative.
- Taxman, F.S. (2000, March). Creating a continuum of Care: Drug abuse treatment in the correctional system. Presentation at the 2nd Annual NIDA/NDRI Research to Practice Meetings.
- Taxman, F.S. (2000, March). Treatment in the criminal justice system. Invited presentation to the Congressional Criminal Justice, Drug Policy, and Human Resources Subcommittee of the U.S. House of Representatives.
- Taxman, F.S. (1999, November). Learning from system initiatives: Maryland's break the cycle. Presentation to the Justice Research Statistics Association.
- Taxman, F.S. (1999, October). Boundaryless organizations: A case study in collaborations. Presentation at the National Institute of Justice First National Break the Cycle Meeting.
- Taxman, F.S. (1999, June). Evaluation models: Improving integrity of programs. Presentation at the Annual Conference of the National Association of Drug Court Professionals.
- Taxman, F.S. (1999, March). Implementing systemic practices in drug treatment. Presentation at the National Institute of Justice Break the Cycle Meeting.
- Taxman, F.S. (1999, March). Treatment as crime control: Achieving better outcomes. Presentation at the Join Together Quarterly Meeting.
- Taxman, F.S. (1999, February). New frontiers in corrections. Presentation to the Court Services & Offender Supervision Agency of the U.S. Department of Justice.
- Taxman, F.S. (1998, November). New frontiers in corrections. Presentation to the Court Services & Offender Supervision Agency of the U.S. Department of Justice.
- Taxman, F.S. (1998, October). Conceptual framework for improving treatment outcomes. Presentation at the Maryland Judicial Institute.
- Taxman, F.S. (1998, August). New frontiers in corrections. Presentation to the Court Services & Offender Supervision Agency of the U.S. Department of Justice.
- Taxman, F.S. (1998, July). Evaluation findings for the seamless system. Presentation at the National Institute of Justice Research Conference.
- Taxman, F.S. (1998, July). Seamless systems of care. Presentation to the U.S. House of Representatives Subcommittee on Government Oversight and Reform.
- Taxman, F.S. (1998, February). System reform based on evaluation findings in corrections. Presentation to the Correctional Program Office.
- Taxman, F.S. (1997, December). Improving what works: Guiding principles and rationale for the Maryland Break the Cycle Substance Abuse Treatment Initiative. Presentation to the Maryland State Government.



- Taxman, F.S. (1997, July). HIDTA seamless system of care: Improving the internal validity of interventions. Presentation at the National Institute of Justice Annual Conference.
- Taxman, F.S. (1997, May). Treatment for offenders: Trends and challenges. Presentation of the Maryland Alcohol and Drug Abuse Directors Annual Conference.
- Taxman, F.S. (1997, April). Seamless systems of care: The HIDTA treatment, sanctions, and testing approach. Presentation at the National Corrections Conference sponsored by the Office of Justice Programs.
- Taxman, F.S. (1996, May). A seamless criminal justice and treatment system for hard-core offenders: Conceptual models. Presentation at the Urban Probation Chiefs Meeting of the National Institute of Corrections.
- Taxman, F.S. (1996, May). Graduated sanctions: A model for increasing compliance in treatment settings. Presentation at the National Association of Drug Court Professionals Second Annual Training Conference.
- Taxman, F.S. (1996, March). Systemic effects: New models for drug treatment in the criminal justice system. Presentation at the Center for Substance Abuse Treatment Network Conference.
- Taxman, F.S. (1995, April). Building effective programs: The Montgomery County, Maryland experience. Presentation at the Virginia Department of Criminal Justice Services workshop on Implementing the Pretrial Services and Local Community Corrections Acts.
- Taxman, F.S. (1996, February). Coerced treatment: A new model for sentencing drug offenders. Invited presentation at the Hebrew University Conference on Drug War, sponsored by the Hebrew University-Jerusalem.
- Taxman, F.S. (1995, October). Strategies of effective treatment for hard core offenders. Presentation at the Virginia Alcohol and Drug Counselor Annual Conference.
- Taxman, F.S. (1994). Characteristics of effective treatment programming. Presentation at the National Legal Aid and Defender's Training Institute.
- Taxman, F.S. (1994). Correctional options and defenders: Understanding the issues. Plenary session at the National Legal Aid and Defender's Training Institute.
- Taxman, F.S. (1994). Drug market analyses and geomapping: A review of practices. Presentation at the Evaluation Conference sponsored by the National Institute of Justice.
- Taxman, F.S. (1994). Interchangeability and intermediate sanctions: A survey of corrections professionals. Presentation at the Evaluation Conference sponsored by the National Institute of Justice.
- Taxman, F.S. (1994). Understanding the dynamics of correctional programming. Presentation at the National District Attorney's Association Annual Meeting.
- Taxman, F.S. (1994, December). Defenders and correctional options: Focus group findings. Presentation at the Annual Conference of the National Legal Aid and Defenders Association.
- Taxman, F.S. (1994, October). Effective correctional programming: Defining quality treatment programs. Presentation at the New England Council on Crime and Delinquency.
- Taxman, F.S. (1994, September). Jail based programming: Results from an evaluation of the JAS project. Presentation at the Center for Substance Abuse Treatment (CSAT) Meeting on Critical Elements in Treatment Programming.
- Taxman, F.S. (1993, March). Correctional options: Using program evaluations to develop correctional programs. Presentation to the Senate Judicial Proceedings Committee, Maryland State Senate.
- Taxman, F.S. (1992, November 30 - December 1). Boot camps and the new generation of offender programming. Presentation at the Building an Integrated Criminal Justice System: Effective and Affordable Sanctions Meeting of the Oregon Legislators.
- Taxman, F.S. (1992, October). Evaluation of the impact of pretrial services in Montgomery County, Maryland. Presentation to the Maryland County Council.

- Taxman, F.S. (1992, July). Drug treatment in jails: A review of the experiences of one jail site. Paper presented at the National Institute of Justice Third Annual Evaluation Conference.
- Taxman, F.S. (1992, March). Preliminary findings from a jail based treatment program in Montgomery County, Maryland. Presentation at the Cluster Meetings of the Office for Treatment Improvement.
- Taxman, F.S. (1992). Implementation of intermediate sanctions. Presentations on a range of topics at workshops sponsored by the National Institute of Justice at sites across the United States: June 1992; August 1992; September 1992; and, October 1992.
- Taxman, F.S. (1992). Tools and techniques of intermediate sanctions. Presentations on a range of topics at workshops sponsored by the National Institute of Justice at sites across the United States: June 1992; August 1992; September 1992; and, October 1992.
- Taxman, F.S. (1991, June). Local planning process on coordinating treatment in the criminal justice system. Paper presented at the State of Maryland's Coalition on Criminal Justice and Treatment.
- Taxman, F.S. (1990, June). The intervention program for substance abusers: An evaluation of system impact issues. Presentation at the Criminal Justice Statistics Association Conference on Evaluating Drug Control Initiatives.

### **CURRICULA AND TOOLS DEVELOPED FOR THE FIELD**

- RNR Simulation Tools to Advance Practice* (with Michael Caudy, Stephanie Maas, & Erin Crites). Fairfax, VA: George Mason University.
- Training POs to Use Science Based Supervision* (with Ralph Serin, Stephanie Maass, & Erin Crites). Fairfax, VA: George Mason University.
- JSTEPS: Using structured rewards and sanctions in justice supervision programs* (with Taxman, Faye, Anne Rhodes, Danielle S. Rudes, Shannon Portillo, Any Murphy & Nicole Jordan 2010.) Manual. Bethesda, MD: National Institute on Drug Abuse
- “SOARING!! Offenders & Communities,” (with Elizabeth Katz). Richmond, VA: VCU.
- “Step ‘n Out”: Behavioral Management for Probation and Parole,” (with Elizabeth Katz, Peter Friedmann, and others). CJ-DATS Protocol. Rhode Island: Brown University.
- “Case Planning in a Contractual Mode: Applications for Probation and Parole Offices,” (with Dace Svikis, Lori Keyser-Marcus, and Diane Langhorst). Richmond, VA: VCU.
- “Tools of the Trade: A Guide to Implementing Science Into Practice,” (with Eric Shepardson and James M. Byrne). National Institute of Corrections, Maryland Division of Parole and Probation, and Maryland, Governor’s Office of Crime Control and Prevention, Washington, DC: National Institute of Corrections, 2004. <http://www.nicic.org/Library/020095>
- “SIZING UP: Assessment and Case Planning in Supervision,” (with Eric Shepardson). Maryland Division of Parole and Probation. Curriculum on the Evidence-Based Practices of Effective Risk and Needs Assessment and Case Planning, 2002.
- “Proactive Community Supervision Interactive Tool,” (with Eric Shepardson). Interactive Training Tool for Maryland Division of Parole and Probation, 2002.
- “Nuts and Bolts of Proactive Community Supervision,” (with Eric Shepardson) Training Tools for Maryland Division of Parole and Probation, 2001.
- “Proactive Community Supervision: Using MI in Supervision,” (with Eric Shepardson). Maryland Division of Parole and Probation. Curriculum on the Application of Compliance Gaining Communication Strategies to the Supervision Field, 2000.
- “Break the Cycle,” Interactive Training Tool for Maryland Division of Parole and Probation, 2000.
- “HATS—HIDTA Automated Tracking System,” an interagency, consent driven management information system for the social services and criminal justice community.

### **TRAINING OR TECHNICAL ASSISTANCE PROVIDED**

I am frequently invited to give keynote addresses, develop and implement training and technical assistance, and/or present research findings. Below is a sample of some of the organizations I have recently worked with.

U.S. Department of Justice, Office of Justice Programs including Bureau of Justice Assistance, Drug Court Program Office, Office of Correctional Programs, etc.

State of Illinois, Administrative Office of the Courts

Treatment Accountability for Safer Communities (TASC) in Illinois

State of South Carolina

Fulton County, Georgia Probation Department

Miami Dade, Florida Drug Court Program

State of Maine, Office of the Courts

Iowa State Community Corrections

State of Iowa, Research to Practice in Reentry

Administrative Office of the Courts (Federal Probation): Washington, DC. Office, Connecticut Office, Washington State Office

State of Missouri, Drug Court Program Office

State of North Carolina

State of New York, Division of Pretrial Services and Sentencing Alternative

State of Ohio

State of New Jersey, Division of Parole

State of Oklahoma

#### **OTHER RESEARCH AND CONSULTING**

Expert Panel Member, State of California, 2006-present

Research Advisor, Center for Criminal Justice and Mental Health at Rutgers University, 2004-present

Advisor, National Drug Court Institute Panel on Performance Measures for Drug Courts, September-November 2004

Faculty for the Evaluation Team of the National Drug Court Institute, on-going.

Consultant for the U.S. Probation Offices—2002 to present.

Consultant/Reviewer for the National Institute of Justice, Bureau of Justice Assistance, Office of Justice Programs, National Institute of Corrections, National Institute on Drug Abuse, on-going.

National Institute of Correction, Supervision and “What Works”, 2001-present.

Scientific Advisor for the Office of Human Protections of the National Institute of Health, 2001-2004.

Advisor for the Urban Institute, 2001-present

Scientific Advisory Committee for the Development of Prediction Tools, Court and Offender Supervision Agency, August 1999-2004.

Advisor on Performance Measures, Office of National Drug Control Policy, 1998-2000.

Consultant for RAND Corporation on the National Drug Court Study, 1999-2001.

Consultant for the National Drug Court Professional Association, August 1999-2004.

Advisory Panel for Substance Abuse Treatment of the Correctional Program Office of the U.S. Department of Justice, December 1997.

Consultant (process evaluator) for University of California, Los Angeles for Operational Drug Test sponsored by the National Institute of Justice, 1997-2000.

Peer Review Panel member for the National Institute of Justice solicitation on Breaking the Cycle, November-December 1997.

Technical Reviewer for the National Institute of Justice as part of the technical assistance and support program, June-September 1997; November-December 1997.

Consultant for the Drug Court Program Office of the Bureau of Justice Assistance, March 1997.

Consultant for the National Institute on Drug Abuse on Ethics in Research in Treatment, January 1997.

Consultant for Bashon, Johnson, and Shaw, Inc. on Treatment Issues, August 1996.  
 Site Reviewer for the National Institute on Drug Abuse, June 1996.  
 Consultant for the Virginia Department of Public Safety, Community Corrections Program, April 1995.  
 Consultant for a study of punishment and rehabilitation perspectives of prosecutors and public defenders for the Bureau of Justice Assistance, January 1995-December 1997.  
 Consultant for the Institute for Law and Justice on Intermediate Sanctions Training, October 1995. This training was sponsored by the National Institute for Justice.  
 Consultant for the Institute for Law and Justice on the CJSSIM Project. Provided training and model development, June 1992-present.  
 Consultant for the Governor's Commission on Drugs and Alcohol Abuse on Evaluation of Programs, May 1989.  
 Consultant for the Police Foundation on the Repeat Offender Study, January-May 1983.  
 Consultant for the Allegheny County Adult Probation Department in Pittsburgh, Pennsylvania, September - November 1982.  
 Consultant for the Office of Health Education of the Rutgers Medical School, September 1991-February 1982.

## **PROFESSIONAL MEMBERSHIPS AND SERVICE**

American Criminology Association  
 Academy of Criminal Justice Sciences  
 American Probation and Parole Association  
 American Correctional Association  
 Academy of Experimental Criminology  
 American Public Health Association  
 Journal of Experimental Criminology, Associate Editor  
 Journal of Offender Rehabilitation, Associate Editor  
 Journal of Criminology & Public Policy, Associate Editor  
 Journal of Criminal Justice, Associate Editor  
 Drug & Alcohol Dependence, Guest Editor (August 2009)

## **REVIEWER**

*Government agencies*  
 Bureau of Justice Assistance  
 National Institute for Drug Abuse  
 National Institute of Justice  
 Center for Substance Abuse Treatment  
 Office of Justice Programs (U.S. Department of Justice)

## *Journals*

*Heath & Justice*  
 Addiction  
 Prison Journal  
 Journal of Criminal Law and Criminology  
 Criminal Justice Policy Review  
 Criminal Justice Review  
 Journal of Research in Crime and Delinquency  
 Crime and Delinquency

Journal of Substance Abuse Treatment  
Drug and Alcohol Dependence  
Psychology of Addictive Behavior  
Criminology and Public Policy  
Federal Probation  
Justice Quarterly

## SERVICE

### Editorial Boards

Journal of Offender Rehabilitation-2004-present  
Federal Probation-2000-present  
Criminology and Public Policy -2010-present  
Journal of Crime and Justice-2010-present  
Journal of Experimental Criminology—2011-present  
Conference Host, Addiction Health Services Research, GMU, October 2011  
Special Editor, Journal of Crime and Justice, August, 2011  
Special Editor, Drug and Alcohol Dependence, August, 2009  
Special Editor, Journal of Substance Abuse Treatment, March 2007  
Special Editor, Journal of Offender Rehabilitation, August 2008  
Conference Host, Science & Crime Prevention: Providing the Foundation for Change, with Six Presenters  
and over 200 participants. Co-Sponsored with VCU & VA Department of Correction.  
VCU Faculty Senate, 2005- 2007  
Special Editor, Crime and Delinquency, 2006  
Promotion Committee for Blue Woodridge, 2006  
Promotion Committee for Wendy Kliever, 2006  
Reviewer for the Council of State Government Reentry Council, 2004.  
Special Editor, Federal Probation, 2003.  
Editorial Board, Perspectives, 1998-present  
Sheridan Advisory Board, State of Illinois, 2003-present  
Drug Court Commission Member, State of Maryland, 2002- 2004  
Domestic Violence Electronic Monitoring Advisory Committee sponsored by the National  
Institute of Justice, November, 1997-2000.  
Chair of the Maryland Task Force on Drug Addicted Offenders, 1996-1998.  
Research Council of the American Correctional Association, 1995-2000.  
Maryland Governor's Task Force on Sentencing and Intermediate Sanctions. September 1995-March, 1996.  
University of Maryland, Honors Council, 1993-1998.  
Advisory Board for the National Legal Aid and Defenders Association (NLADA) on Case  
Strategies for Drug Offenders. March 1995-May, 1998.  
Steering Committee for Community Police, Montgomery County Police Department, June, 1992- June  
1994.  
Board Member of the Washington Regional Alcohol Program (WRAP), June 1992-June 1994.  
Task Force Member of the Montgomery County Intermediate Sanctions Program, March, 1992-1994.  
Washington Council of Government's Committee on Treatment and Probation, August, 1991-June 199

## COURSES TAUGHT

*University of Maryland, College Park*

Fall, 1992 Treatment of Offenders (undergrad)  
 Spring, 1993 Juvenile Delinquency, Treatment of Offenders (undergrad)  
 Fall, 1993 Treatment of Offenders (undergrad)  
 Spring, 1994 Contemporary Issues (undergrad)  
 Fall, 1994 Drugs and Crime (undergrad)  
 Spring, 1995 Treatment of Offenders (undergrad)  
 Fall, 1995 Contemporary Issues (undergrad)  
 Fall, 1996 Contemporary Criminological Issues (undergrad)  
 Fall, 1997-2000 Evaluation (graduate)  
 Spring, 1997-1999 Drugs and Crime (graduate)  
 Spring, 2000 Drugs and Crime (graduate)  
 Spring, 2002 Drugs and Crime (graduate)  
 Spring, 2003 Drugs and Crime (graduate)  
 Fall, 2001-Spring 2002 Mentor for Gemstone (Honors Program for 8 Undergraduate Students)  
 Chaired 4 Masters Thesis and participated in 8 dissertation committees.  
 Supervised Eight Graduate Students on Research Projects

*Virginia Commonwealth University*

Spring, 2005 Drugs and Crime (graduate)  
 Fall, 2005 Crime and Public Policy (graduate)  
 Spring, 2006 Drugs and Crime (graduate)  
 Fall, 2006 Crime and Public Policy (graduate)  
 Mentoring four Assistant Professors (2 at VCU, 1 at Sam Houston, 1 University of Massachusetts, Lowell)  
 Sponsored a Post-Doc. supervising six graduate and two undergraduate students on research projects  
 Chair of Dissertation Committees: Cherie Dawson-Edwards and Ilkay Akyay  
 Participation in two committees for Master's Thesis

*George Mason University*

Fall, 2007 Drugs and Crime (undergrad)  
 Spring, 2008 Organizations (graduate)  
 Fall, 2008 Organizations (graduate)  
 Spring, 2009 Drugs and Crime (undergrad)  
 Fall, 2009 Drugs and Crime (undergrad)  
 Spring, 2010 Justice Organizations (graduate)  
 Fall, 2010 Corrections (graduate)  
 Fall, 2011 Sentencing  
 Fall, 2012 Corrections  
 Fall, 2013 Interventions  
 Fall, 2013 Sentencing

Chair of Thesis Committees: Karen Jensenius; Erin Crites, Joe Durso, Victoria Goldberg  
 Dissertation Committees: Ahmet Eker, Erin Crites, Meghan Curran, Stephanie Maass, Jennifer Lerch, Sara  
 Debius-Sherrill, Lincoln Sloas